# TonenGeneral Sekiyu K.K. 2005 3QYTD/3Q Results and FY Forecast 

## November 15, 2005



This material contains forward-looking statements based on projections and estimates that involve many variables.
TonenGeneral operates in an extremely competitive business environment and in an industry characterized by rapid changes in supply-demand balance.
Certain risks and uncertainties including, without limitation, general economic conditions in Japan and other countries, crude prices and the exchange rate between the yen and the U.S. dollar, could cause the Company's results to differ materially from any projections and estimates presented in this publication.

## Business Highlights

- Business strategies and operations are on track
» Long-term perspective and strategies
» Disciplined capex plans for growth \& efficiency enhancement
» All operating activities, including sales, manufacturing, and OPEX reduction were on or above plan
- Operating income decreased vs. 3QYTD '04
» Chemicals continuously contributed to profits
- Favorable performance in all lines supported by active demand while Aromatics margin temporarily dip in 3Q
» Oil margin dropped sharply on large, rapid, crude price increase
- Crude price accounted for on loaded basis, approx. one month ahead of rest of industry

Operating Income
Consolidated
(100M yen)
Inventory
effect exclud effect excluded


215

$-177$
'04 '05
3Q
'04 '05
3QYTD

- Positive inventory effect


Aromatics Products Asian Spot Price Trend (\$/ton)


## Earnings Results [3Q YTD, Consolidated]

| (100M yen) 3Q | 3Q YTD '04 | 3Q YTD '05 | Inc/Dec |
| :---: | :---: | :---: | :---: |
| Sales revenue | 17,030 | 20,747 | 3,718 |
| $\\|^{-}$Operating income | 376 | 43 | -333 |
| O Ordinary income | 411 | 71 | -340 |
| \\| Extraordinary P/L | 24 | 11 | -14 |
| \\| Net income | 267 | 59 | -208 |
| \\| Reverse inventory effects | +4 | -64 | -68 |
| $\xrightarrow{\\|}$ Adjusted operating income | 381 | -21 | -402 |
| $\longrightarrow$ Oil segment and others | ers 116 | -389 | -504 |
| Chemical segment | 265 | 367 | 102 |

## Factor Analysis of Operating Income

[3QYTD '05 Results vs. 3QYTD '04 Results; Consolidated]
(100M yen)


## Earnings Results [3Q, Consolidated]

| (100M yen) | 3Q '04 | 3Q '05 | Inc/Dec |
| :---: | :---: | :---: | :---: |
| Sales revenue | 6,256 | 7,498 | 1,242 |
| $\\|^{-}$Operating income | 215 | -177 | -393 |
| \\| Ordinary income | 234 | -168 | -402 |
| I Extraordinary P/L | 0 | 12 | 12 |
| 1. Net income | 143 | -89 | -232 |
| I - Reverse inventory effects | -13 | +99 | +112 |
| $\xrightarrow{\\|}$ Adjusted operating income | 202 | -78 | -280 |
| $\longrightarrow$ Oil segment and others | 94 | -184 | -279 |
| Chemical segment | 108 | 106 | -2 |

## Factor Analysis of Operating Income

[3Q '05 Results vs. 3Q '04 Results; Consolidated]
(100M yen)


## Sales Volume/ Capacity Utilization

- Most fuels increased versus 3QYTD 2004, especially in Kerosene due to colder winter and absence of turn-arounds
- Capacity utilization was higher than 3QYTD 2004


Capacity Utilization (Parent/Consoli.) 82\%/79\% 87\%/82\% 86\%

## One month lag effect of Crude cost / Inventory Effects

Sharp rise in crude price in 3QYTD '05 (\$25/bbl Dubai) triggered one month lag and LIFO gain


## One month lag effects

TG accounts for crude price on loaded base; this recognizes effects of changes in crude prices about one month earlier than rest of industry
"Lag effect" on Dubai basis was approx. $¥ 490$ oku

$\square$ TG (Loading Base) $\square$ Industry (Unloading Base)


LIFO profit from Draw-down
Net $¥ 64$ oku inventory gain in operating income in from draw-down of crude and products


## Cash Flows, Debt/Equity [Consolidated]

(100M yen)
Operating / Investing Activities
Net income before taxes
Net capex / Depreciation
Asset disposal
Inventory
TAR/TAP/Gas tax payable
Income tax payment
Others
Financing Activities
Change in debt
Dividend to shareholders
Net Cash Change

3QYTD '05 Adj.(G tax)
164
82
82
49
45
10
307
397
-366

- -53
-163
42
-206
1
458
- Financial position remains healthy


* Debt excl. cash and loans receivable ** Effect of one-month gas tax


## Investment \& Shareholder Distributions

- Our principles
»Disciplined investments for growth opportunities
»Company wealth not required in our business should be returned to shareholders
- 10G yen Share Buy Back in 2005
»Increase earnings/dividend payout per share
»Prudent review of trends in the business environment and analysis of best mix and timing of distributions




## Revised Assumptions for 4Q 2005

- Fuels Margin
- Fuels sales volumes
- Chemicals Margins
- Chemicals volumes
- Operating expense
- Inventory effects
- Crude cost, FX
- Inventory accounting

No change for 4 Q versus previous forecast No change for 4Q versus previous forecast
Lower than previous forecast for 4Q
No change for 4 Q versus previous forecast
No change for 4Q versus previous forecast
Assume $¥ 130$ oku LIFO gain for full year
56.5 \$/BBL(Dubai), $113.2 ¥ / \$$-- values as of Sep-end '05 [for sales revenues only]
LIFO/LOCOM



## Revised Earnings Forecast [Consolidated]

- Adjusted operating income for full-year 2005 is projected to decrease by $¥ 473$ oku from 2004
- Assuming draw-down of inventory from 2004, we anticipate $¥ 130$ oku positive LIFO effect in 2005

| (100M yen) | '04 act | '05 est. | $\begin{aligned} & \text { 3Q YTD } \\ & \text { Act. } \end{aligned}$ | 4 Q est. | Ope | ating Income nsolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales revenue | 23,423 | 28,770 | 20,747 | 8,023 | $\begin{aligned} & \text { Inventory } \\ & \text { effects } \\ & \text { excluded } \end{aligned}$ | (100M yen) |
| - Operating income | 632 | 300 | 43 | 257 |  | $\sim^{643}$ |
| \\| Ordinary income | 686 | 330 | 71 | 259 |  |  |
| \| Extraordinary gain/loss | 137 | -13 | 11 | -24 |  | $1$ |
| Net income | 482 | $-200$ | 59 | - 141 | $297$ | $632$ |
| I Reverse inventory effects | +11 | -130 | -64 | -66 | $340$ | 170 |
| $\xrightarrow{\square}$ Adjusted operating income | 643 | 170 | -21 | 191 |  | 300 |
| Oil segment and others | 219 | -320 | -389 | 69 |  | -1, |
| $\rightarrow$ Chemical segment | 424 | 490 | 367 | 123 | '03 | '04 '05 est |

## Factor Analysis of Operating Income

## [FY '05 Forecast; Revised vs. Previous (August); Consolidated]

- Operating income for full-year 2005 is projected to decrease by $¥ 250$ oku from the previous forecast in August
- Expect lower oil margin; higher chemical earnings; lower operating expense; and positive LIFO inventory effect
(100M yen)


