# TonenGeneral Sekiyu K.K. 2004 3QYTD/3Q Results and FY Forecast

November 18, 2004



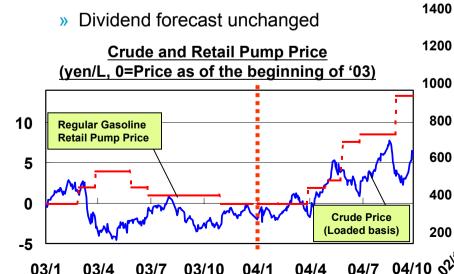
This material contains forward-looking statements based on projections and estimates that involve many variables. TonenGeneral operates in an extremely competitive business environment and in an industry characterized by rapid changes in supply-demand balance.

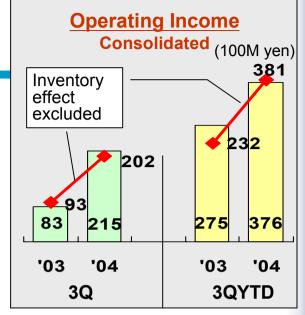
Certain risks and uncertainties including, without limitation, general economic conditions in Japan and other countries, crude prices and the exchange rate between the yen and the U.S. dollar, could cause the Company's results to differ materially from any projections and estimates presented in this publication.

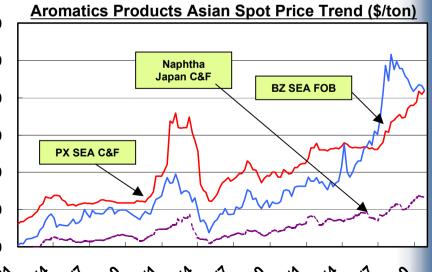
# **Business Highlights**

- Operating income increased vs. 3QYTD '03
  - » Chemicals contributed significantly to profits
    - Favorable performance in all lines
    - Product margin supported by active demand
    - Growth in chemical specialties
  - » Downstream margin slightly decreased, but significantly recovered in September
    - Lower crude prices and favorable lag effect of market selling prices

 But crude prices, and earnings, remain highly volatile on month-to-month basis







# Sales Volume/ Capacity Utilization

- Most fuels decreased versus a strong 3Q YTD 2003
- Continued rationalization of SS network to enhance long-term profitability
- Monitored profitability of sales supported by imports
- Capacity utilization down vs last year due to turn-arounds (3Q up vs. 2003)

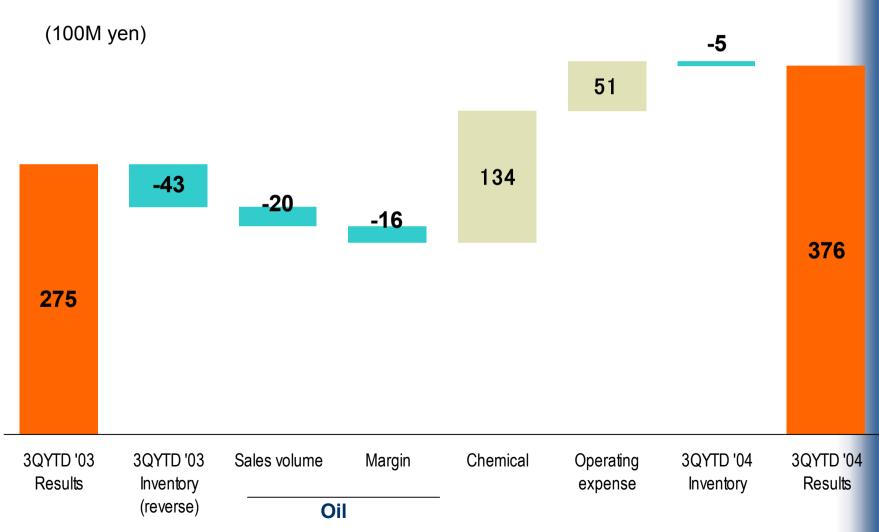
(Parent, Excluding Barter) Industry						
		(KKL)	3QYTD 2003	<b>3QYTD 2004</b>	Inc./Dec.	Inc./Dec.
	Product	Gasoline	8,922	8,908	-0.2%	2.5%
		Kerosene	3,040	2,793	-8.1%	-5.0%
	og	Diesel fuel	3,658	3,518	-3.8%	- 0.3%
		Fuel oil A	3,218	3,210	-0.2%	-1.4%
	by	Fuel oil C	2,695	2,656	-1.4%	-14.1%
		LPG and others	2,666	2,515	- 5.7%	N/A
	by Channel	General (Marketing)	6,613	6,357	-3.9%	
		Esso/Mobil/Kygnus	17,588	17,244	-1.9%	
	ਹ	Sub Total	24,199	23,601	-2.5%	-2.6%
Naphtha		2,245	2,421	7.8%		
Chemical Sales		793	811	2.2%		
Others*		8,881	7,867	-11.4%		
G. Total		36,118	34,700	-3.9%		
Capacity Utilization (Parent/Consoli.) 85%/82% 82%			82%/79%		83%	

# Earnings Results [3Q YTD, Consolidated]

	(100M yen)	3Q YTD '03	3Q YTD '04	Inc/Dec
	Sales revenue	15,817	17,030	1,212
1-	Operating income	275	376	101
	Ordinary income	310	411	101
I	Extraordinary P/L	40	24	-15
į	Net income	214	267	53
-	Reverse inventory effect	s -43	+5	48
<b> </b>	Adjusted operating incor	ne 232	381	149
	Oil segment and of Chemical segment		116 265	15 134

# **Factor Analysis of Operating Income**

[3QYTD '04 Results vs. 3QYTD '03 Results; Consolidated]



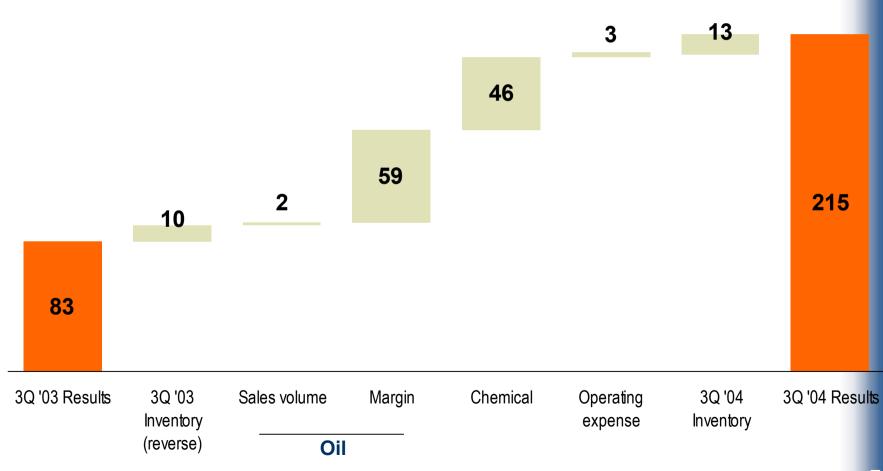
# Earnings Results [3Q, Consolidated]

	(100M yen)	3Q '03	3Q '04	Inc/Dec
	Sales revenue	5,323	6,256	933
!-	Operating income	83	215	133
	Ordinary income	101	234	134
1	Extraordinary P/L	11	0	-11
į	Net income	67	143	75
-	Reverse inventory effects	+10	-13	-23
<b> </b>	Adjusted operating income	93	202	109
	Oil segment and others Chemical segment	s 31 62	94 108	63 46

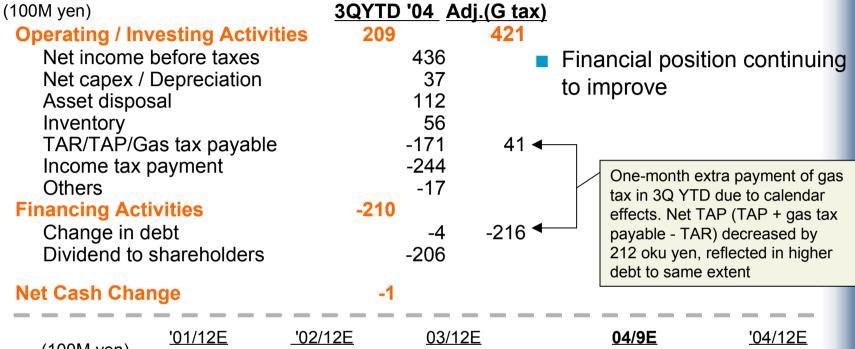
# **Factor Analysis of Operating Income**

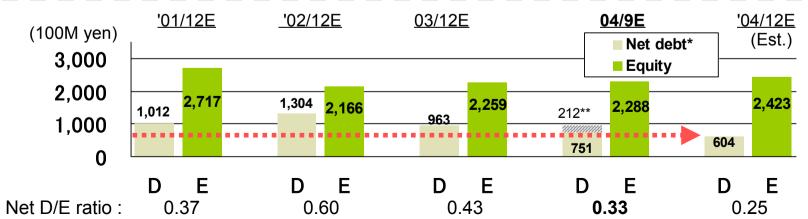
[3Q '04 Results vs. 3Q '03 Results; Consolidated]

(100M yen)



#### Cash Flows, Debt/Equity [Consolidated]





<sup>\*</sup> Debt excl. cash, loans receivable, Extra Gas Tax, \*\* Effect of one-month gas tax

### **Extraordinary P/L (Consolidated)**

- Asset sales include sale of equity in Kygnus
  - » Anticipated closing time is the beginning of December
- Early introduction of asset impairment accounting
  - » Mostly service stations
  - » Forecast negative impact about 30 oku-yen
  - » Relatively small amount due to intense focus on capital efficiency; divestments of non-performing assets since 2000
- Gain related to transfer to the government of certain portion of TG's pention plans

(100M yen)	<u>'04 3Q YTD</u>	'04 FY Fcst.	
Asset Divestments (incl stock)	54	120	
Transfer to the government of certain portion of TG's pension plans	0	50	
Early retirement program	(24)	(25)	
Asset impairment	0	(30)	
Others	(6)	(7)	
Total	24	108	

### Revised Assumptions for 4Q 2004

- 4Q Margin
- 4Q Sales volumes
- 4Q Operating expense
- Inventory accounting effects on earnings
- Inventory accounting
- Chemicals
- Crude cost, FX

Lower than 4Q '03 and previous 4Q forecast

No change for 4Q versus previous forecast

No change versus previous forecast

Tentatively forecast to be zero over full year

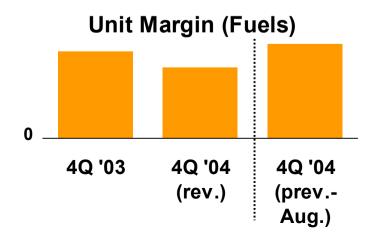
But prices very volatile, and actual year-end effects are unpredictable (inventory effects do not affect cash)

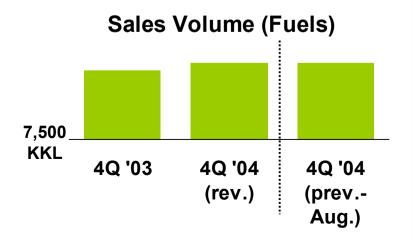
LIFO/LOCOM (no change in methods)

Higher margin/operating income versus previous forecast

37.5 \$/BBL(Dubai), 111.1 \(\frac{4}{5}\)

values as of Sep-end '04 [for sales revenues only]

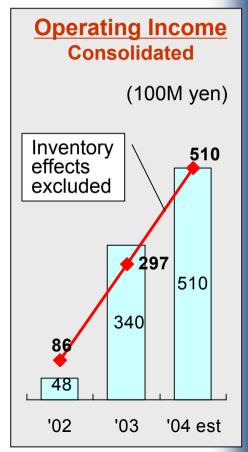




#### Revised Earnings Forecast [Consolidated]

- Adjusted operating income for full-year 2004 is projected to increase by ¥213 oku from 2003
- Stronger chemical margins; improved oil earnings
- Operating expense basically on target

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	(100M yen)	<u>'03 act</u>	<u>'04 est.</u>	3Q YTD Act.	<u>4Q est.</u>
	Sales revenue	21,353	23,300	17,030	6,270
	Operating income	340	510	376	134
	Ordinary income	384	550	411	139
	Extraordinary gain	71	108	24	85
	Net income	277	390	267	123
	Reverse inventory effects	-43	0	+5	-5
-	Adjusted operating income	297	510	381	129
	Oil segment and others	96	135	116	19
	Chemical segment	201	375	265	110



### **Factor Analysis of Operating Income**

#### [FY '04 Forecast; Revised vs. Previous (August); Consolidated]

- Operating income for full-year 2004 is projected to increase by ¥130 oku from the previous forecast in August
- Due to 3Q results, slight improvement in FY volume and margin of oil
  - » 4Q margin lower than 3Q actual
- Higher chemical earnings
- Slightly higher opex versus previous forecast in August due to loading of improved catalyst for low-sulfur fuel production

