Report on Performance in the Third Quarter of Fiscal 2005

(from April 1, 2004 to December 31, 2004)

Executive Vice President and Representative Director(CFO)

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Highlights of Consolidated Income (FY05) '04/4-'05/3

<Reference> (Yen billion)

| (Yen billion | | | | | |
|--|------------------|----------------|-----------------------------|-----------------------------|--|
| | 1Q-3Q ('04/4-12 | 2) | FY05 Forecast ('04/4-'05/3) | FY05 Forecast ('04/4-'05/3) | |
| | Actual | 3Q ('04/10-12) | <current></current> | <november></november> | |
| Crude Oil Price (\$ / Bbl) | 36.0 | 37.6 | 36.3 | 36.2 | |
| Yen/dollar exchange rate (Yen / \$) | 108.7 | 107.3 | 107.6 | 109.8 | |
| Domestic fuel oil sales, (10,000kl) including crude oil | 4,068 | 1,454 | 5,570 | 5,520 | |
| Net sales | 3,542.1 | 1,284.4 | 4780.0 | 4780.0 | |
| Operating income | 155.4 | 65.2 | 183.0 | 183.0 | |
| Non-operating income and loss, net | 7.3 | 3.5 | 7.0 | 7.0 | |
| Recurring income (Excluding inventory valuation factors) | 162.7 (108.7) | 68.7 (69.8) | 190.0 (143.0) | 190.0 (135.0) | |
| Extraordinary income and loss, net | 4.2 | 1.4 | 7.0 | 7.0 | |
| Net income | 101.9 | 43.9 | 115.0 | 115.0 | |

Highlights of Consolidated Income (1Q-3Q)

| | FY04 1Q-3Q ('03/4-12) | FY05 1Q-3Q ('04/4-12) |] | Increase/decrease |
|--|--------------------------|------------------------------|---|--------------------|
| Crude Oil Price (\$ / Bbl) | 27.1 | 36.0 | | +8.9 |
| Yen/dollar exchange rate (Yen / \$) | 115.8 | 108.7 | | - 7.1 |
| Domestic fuel oil sales, including crude oil (10,000kl) | 3,997 | 4,068 | | +71 |
| Net sales | 3,083.9 | 3,542.1 | | +458.2 |
| Operating income | 27.9 | 155.4 | | +127.5 |
| Non-operating income and loss, net | -0.1 | 7.3 | | +7.4 |
| Recurring income (Excluding inventory valuation factors) | 27.8 (54.4) | 162.7 (108.7) | | +134.9 (+ 54.3) |
| Extraordinary income and loss, net | 3.1 | 4.2 | | +1.1 |
| Net income | 15.4 | 101.9 | | +86.5 |

FY05 1Q - 3Q of Changes in Recurring Income (YoY)

< Recurring Income > ¥54.4 billion ¥108.7 billion (+¥54.3 billion)

| (excluding inventory valuation factors) | |
|--|----------------|
| | (¥ billion) |
| (1) Sales volume, profit margin, time lag*1 | + 12.8 |
| (2) Cost reductions and improvements in efficiency | + 21.9 |
| (3) Operating income in the oil E&P*2 division | + 2.1 |
| (4) Impact of temporary refinery shutdowns, other | + 10.1 |
| (5) Improvement in non-operating income | + 7.4 |
| Recurring income (excluding inventory valuation factors) | + 54.3 |
| < Inventory valuation factors | +80.6 > |
| *1 Time lag between the cost increase and selling prices | (-26.6 + 54.0) |

^{*1} Time lag between the cost increase and selling prices

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^{*2} Exploration and Production

Highlights of Consolidated Income (Yearly Forecast)

| | FY05 Forecast ('04/4-'05/3) <november></november> | FY05 Forecast ('04/4-'05/3) <current> (Jan</current> | Increase/decrease |
|---|---|--|---|
| Crude Oil Price (\$ / Bbl) Yen/dollar exchange rate (Yen / \$) Domestic fuel oil sales, including crude oil (10,000kl) | 36.2 109.8 5,520 | | 37.0 +0.1 -Mar '05) 104.6 +50 |
| including crude oil (10,000ki) Net sales | 4,780.0 | 4,780.0 | ±0 |
| Operating income | 183.0 | 183.0 | ±0 |
| Non-operating income and loss, net | 7.0 | 7.0 | ±0 |
| Recurring income (Excluding inventory valuation factors) | 190.0 (135.0) | 190.0 (143.0) | (+8.0) |
| Extraordinary income and loss, net | 7.0 | 7.0 | ±0 |
| Net income | 115.0 | 115.0 | ±0 |

Supplementary Information (1)

Net Sales and Operating Income by Segment (1Q-3Q)

'04/4-12

(1) Net sales (Yen billions)

| | Total 3,542.1 (+458.2) | | | | |
|------------------------------|--------------------------|---------------|-------------|--|--|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other | | |
| 3,034.6 (+405.6) | 253.0 (+74.9) | 201.7 (-20.8) | 52.8 (-1.5) | | |

Figures include 50.5 (+2.4) from oil E&P division

Note: Figures in parentheses are YoY changes.

(2) Operating income

(Yen billions)

| | Total | 155.4 (+127.5) | |
|------------------------------|--------------------------|----------------|------------|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other |
| 132.9 (+118.6) | 15.4 (+9.9) | 0.6 (-0.3) | 6.5 (-0.7) |

Figures include 21.9 (+2.1) from oil E&P division

Note: Figures in parentheses are YoY changes.

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Supplementary Information (2)

Net Sales and Operating Income by Segment (3Q)

'04/10-12

(1) Net sales (Yen billions)

| | Total 1,284.4 (+194.6) | | | | |
|------------------------------|--------------------------|--------------|-------------|--|--|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other | | |
| 1,093.4 (+165.3) | 97.5 (+39.5) | 75.3 (-8.6) | 18.2 (-1.6) | | |

Figures include 18.6 (+6.1) from oil E&P division

Note: Figures in parentheses are YoY changes.

(2) Operating income

(Yen billions)

| | Total | 65.2 (+55.8) | |
|------------------------------|--------------------------|--------------|------------|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other |
| 54.2 (+51.0) | 7.5 (+5.6) | 0.7 (-0.6) | 2.8 (-0.2) |

Figures include 8.6 (+3.8) from oil E&P division

Note: Figures in parentheses are YoY changes.

Supplementary Information (3)

Net Sales and Operating Income by Segment (Yearly Forecast)

(1) Net sales (Yen billions)

| | Total | 4,780 (±0) | |
|------------------------------|--------------------------|-------------------|-----------|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other |
| 4,032.0 (±0) | 310.0 (±0) | 365.0 (±0) | 73.0 (±0) |

Figures include 67.3 (-0.9) from oil E&P division

Note: Figures in parentheses are changes from November forecasts.

(2) Operating income

(Yen billions)

| | Total | $183 (\pm 0)$ | |
|------------------------------|--------------------------|---------------|----------|
| Petroleum fuel and crude oil | Petrochemical operations | Construction | Other |
| 151.0 (±0) | 18.4 (±0) | 7.0 (±0) | 6.6 (±0) |

Figures include 29.0 (±0) from oil E&P division

Note: Figures in parentheses are changes from November forecasts.

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Supplementary Information (4)

Sales Volume by Petroleum Product Type (Unconsolidated)

| | | 1Q-3Q | | |
|---|-------|------------|---------------|-------------|
| Type of Petroleum Pr | oduct | ('04/4-12) | 3Q('04/10-12) | YoY Changes |
| | | 10,000 KL | 10,000 KL | % |
| Gasoline | | 1,125 | 365 | +5.5 |
| (Premium |) | (211) | (67) | (+0.2) |
| (Regular |) | (902) | (294) | (+6.9) |
| Naphtha | | 461 | 171 | +4.9 |
| Jet fuel | | 88 | 31 | -3.7 |
| Kerosene | | 410 | 210 | +6.5 |
| Diesel fuel | | 656 | 226 | +2.8 |
| Heavy fuel oil A | A | 595 | 229 | +9.8 |
| Heavy fuel oil C | 1 | 574 | 181 | -14.4 |
| (For electric po | wer) | (257) | (70) | (-21.8) |
| (For general u | ise) | (317) | (111) | (-7.2) |
| Total domestic fuel oil | sales | 3,909 | 1,413 | +2.0 |
| Crude oil | | 159 | 41 | -2.6 |
| Total domestic fuel oil sa including crude oil | ales, | 4,068 | 1,454 | +1.8 |
| Barter joint, other | er | 2,284 | 721 | +6.5 |
| Total | | 6,352 | 2,175 | +3.4 |

| Yearly | |
|-----------|-----------------------------------|
| Forecast | Changes from November Forecast |
| 10,000 KL | % |
| 1,471 | -0.3 |
| (282) | (-3.7) |
| (1,173) | (+0.6) |
| 639 | ±0.0 |
| 117 | +2.2 |
| 723 | -1.4 |
| 863 | +0.5 |
| 851 | +0.7 |
| 731 | +3.2 |
| (302) | (+7.2) |
| (429) | (+0.5) |
| 5,395 | +0.4 |
| 175 | +19.9 |
| 5,570 | +0.9 |
| 3,070 | -1.6 |
| 8,640 | ± 0.0 |

Supplementary Information (5)

Fuel Oil Demand, NOC Sales, Share of Sales

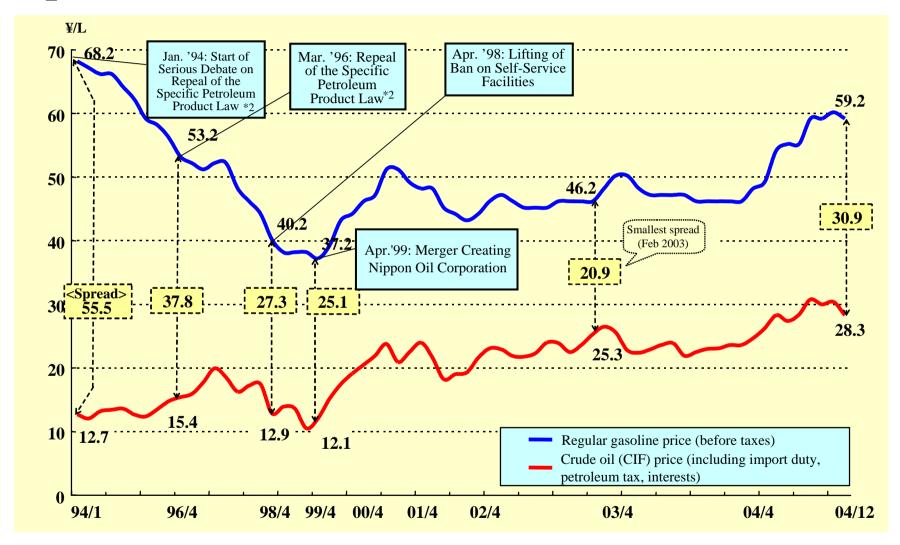
(Unit: %)

| Type of | Fuel Oil | | Share of Sales (Consumption basis) | | | | | |
|-----------------|-------------|---------------|------------------------------------|---------------|------------------|----------------|--|--|
| Petroleum | Demand | NOC Sales | FY03 | FY04 | FY05 | | | |
| Product | (FY05 1Q-3Q | /YoY Changes) | ('02/4-'03/3) | ('03/4-'04/3) | 1Q-3Q ('04/4-12) | 3Q ('04/10-12) | | |
| Total | -2.5 | +2.0 | 21.9 | 22.1 | 22.9 | 23.3 | | |
| (Gasoline) | (+1.4) | (+5.5) | (23.2) | (23.3) | (24.1) | (23.7) | | |
| (Kerosene) | (-10.0) | (+6.5) | (23.6) | (23.5) | (27.1) | (27.1) | | |
| (Diesel fuel) | (-0.2) | (+2.8) | (22.4) | (22.3) | (22.8) | (22.8) | | |
| (Fuel oil A) | (-2.7) | (+9.8) | (24.1) | (26.1) | (29.2) | (31.3) | | |
| (Fuel oil C) | (-13.5) | (-14.4) | (29.9) | (29.4) | (29.2) | (28.5) | | |

Source: Agency of Natural Resources and Energy

Supplementary Information (6)

Spread (Retail Gasoline Price - Crude Oil CIF Price^{*1})

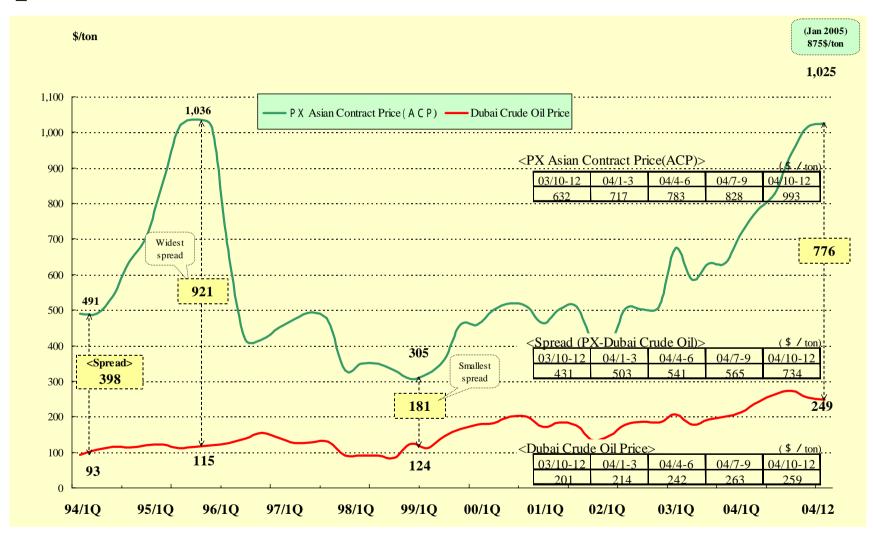


*1CIF: Cost, insurance, and freight basis

^{*2}The Repeal of the Specific Petroleum Product Law is officially known as the Provisions Measures Law on the Importation of Specific Petroleum Refined Products.

Supplementary Information (7)

Spread (PX Price - Dubai Crude Oil Price)



Supplementary Information (8)

| Number of Service Stations (Fixed type) | | | | | | | | | |
|--|------------------------|----------------------|--------------------|----------------|-------------------|-------------------|----------------------|---------------|-------------------|
| | 31-Mar02 | <u>Change</u> | 31-Mar03 | Change | 31-Mar04 | <u>Change</u> | 30-Sep04 | <u>Change</u> | 31-Dec04 |
| Service Stations (NOC-owned) | 11,987 (2,857) | -293 (-111) | 11,694 (2,746) | -361 (-139) | 11,333 (2,607) | -162 (-56) | 11,171 (2,551) | -48 (-13) | 11,123 (2,538) |
| Number of Self-service Retail Outlets | | | | | | | | | |
| | 31-Mar02 | <u>Change</u> | 31-Mar03 | Change | 31-Mar04 | Change | 30-Sep04 | Change | 31-Dec04 |
| NOC | 142 | + 200 | 342 | + 178 | 520 | + 83 | 603 | + 34 | 637 |
| (Total for Japan) | (1,353) | (+1,169) | (2,522) | (+ 901) | (3,423) | (+363) | (3,786) | (-) | (3,425)* |
| * This figure indicates only self-service reta | ail outlets that are a | ffiliated to oil who | olesale companies. | | | urce: Oil Informa | ntion Service Center | The Daily Ne | nryo Yushi Japan. |
| | | | | | | | | | |
| | 31-Mar02 | Change | 31-Mar03 | <u>Change</u> | 31-Mar04 | Change | 30-Sep04 | Change | 31-Dec04 |
| Number of Dr. Drive Service stations | 1,283 | + 327 | 1,610 | + 261 | 1,871 | + 41 | 1,912 | + 26 | 1,938 |

Supplementary Information (9)

| Number of | <u>1-Apr02</u> | <u>Change</u> | 1-Apr03 | Change | <u>1-Apr04</u> | Change | 1-Oct04 | Change | <u>1-Jan05</u> |
|--------------------------|----------------------|-----------------------|---------|----------------------|-----------------------|--------|----------------------|-------------|----------------|
| Transport | 62 | -7 | 55 | -4 | 51 | -1 | 50 | ±0 | 50 |
| Depots | 0_ | · | | · | | - | | | |
| | First half of FY2003 | Second half of FY2003 | FY2003 | First half of FY2004 | Second half of FY2004 | FY2004 | First half of FY2005 | OctDec 2004 | |
| Refining Capacity | <u>1 12003</u> % | <u>1 12003</u> % | % | 9/ | | % | <u>1 12005</u> % | % | |
| Utilization Rates | 77 | 91 | 84 | 79 | 88 | 83 | 83 | 89 | |

Production Volume of Oil/Natural Gas

| | Average for JanDec. 2002 | Change | Average for JanDec. 2003 | Change | Average for JanDec. 2004 (Forecast) |
|---|--------------------------|------------|--------------------------|------------|-------------------------------------|
| | 1,000 BOED | 1,000 BOED | 1,000 BOED | 1,000 BOED | 1,000 BOED |
| Project Companies' entitlement basis (Converted to a daily basis) | 50 | + 16 | 66 | + 45 | 111 |
| (Consolidated Subsidiaries) | (35) | (+10) | (45) | (+4) | (49) |
| ('ompanies accounted for by the Equity Methc) | (15) | (+6) | (21) | (+41) | (62) |

<Reference>

| | Average for JanDec. 2002 | Change | Average for JanDec. 2003 | Change | Average for JanDec. 2004 (Forecast) |
|--|--------------------------|------------|--------------------------|------------|-------------------------------------|
| | 1,000 BOED | 1,000 BOED | 1,000 BOED | 1,000 BOED | 1,000 BOED |
| NOC Group ownership basis (Converted to a daily basis) | 37 | + 11 | 48 | + 18 | 66 |

Cautionary Note on Forward-Looking Statements

The financial forecasts, management targets, and any other estimates and projections of the Company presented in this report are based on information available to management as of the date set forth within.

Please note that actual results may vary significantly from projected forecasts due to various uncertain factors, and as such, readers should take care when making investment decisions based solely on the forecasts herein.

The factors affecting actual results include but are not limited to economic conditions, crude oil prices, demand for and market conditions of oil-related products, and exchange rate and interest rate trends.